



GOVERNMENT OF ASSAM

Address by
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Hon'ble Governor of Assam

First Session

16th
Assam Legislative Assembly
22nd May, 2026

-----Venue-----

Assam Legislative Assembly, Dispur

Hon'ble Speaker, Hon'ble Chief Minister, and Hon'ble Members of this August House,

It is indeed my great privilege to address the very first Session of the Sixteenth Assam Legislative Assembly.

I extend my heartfelt congratulations and best wishes to the Hon'ble Speaker, Shri Ranjit Das ji. With his rich legislative experience, long public life and deep commitment to public service, I am confident that he will uphold the dignity and high traditions of this august House with wisdom and fairness.

I convey my warm congratulations to Dr Himanta Biswa Sarma ji, Hon'ble Chief Minister of Assam, on assuming office for a second consecutive term. His dynamic leadership and transformative governance over the last five years have earned the trust and historic mandate of the people. I extend my best wishes to him in leading Assam towards greater progress and prosperity.

I also extend my heartfelt congratulations to all the newly elected Members of this august House. I am confident that you will serve the people with sincerity and dedication, guided by the ideals of Mahatma Gandhi and Pandit Deendayal Upadhyaya, especially the spirit of service to the poorest and the most vulnerable sections of society.

Hence, Hon'ble Members, at this momentous occasion, let me begin my address with a simple yet magnificent hymn of unity from the Rigveda:

संगच्छध्वं संवदध्वं

सं वो मनांसि जानताम् ।

देवा भागं यथा पूर्वे

संजानाना उपासते ॥

Saṅgacchadhvaṁ saṁvadadhvaṁ

saṁ vo manāṁsi jānatām ।

devā bhāgaṁ yathā pūrve

sañjānānā upāsate ॥

Meaning:

“Move together, speak together, let your minds be united in harmony.”

This timeless Vedic prayer reminds us that progress and prosperity can be achieved only when we work together with a shared sense of purpose, mutual respect, and collective resolve. It calls upon us to rise above differences and dedicate ourselves to the welfare, peace, and aspirations of every citizen of Assam.

1. Chunav Kaa Parv, Assam Kaa Garv

Hon'ble Members,

1.1. In India, elections form the very foundation of democracy. The first post-Independence elections in Assam were held on 27 March 1952. Since then, for more than seven decades, the people of the State and the nation, along with democratic institutions, have collectively protected and strengthened this foundation. The recently concluded Assembly elections in Assam will be remembered as a watershed moment in this democratic journey. In the truest sense, these elections became a festival of democracy.

1.2. The unprecedented voter turnout of 85.96 percent and the clear and resounding mandate in favour of the National Democratic Alliance stand testimony to the faith of the people in democratic governance. I congratulate the Election Commission of India, the State administration, security forces, political parties, and above all, the people of Assam for ensuring the peaceful and successful conduct of these elections. I also express my gratitude to the people for once again reaffirming their faith in democratic institutions.

1.3. The verdict is a clear mandate for continuity. Since 2014, under the leadership of Hon'ble Prime Minister Shri Narendra Modi ji, the people have consistently supported the vision and governance of the National Democratic Alliance. In these elections, the pre-poll alliance secured an unprecedented 102 out of 126 seats, reflecting the overwhelming support extended by the people to the Government.

2. Peace, Stability and Inclusive Development

2.1. This mandate reflects the people's endorsement of peace, economic stability, and inclusive development pursued over the past ten years. The achievements in

restoring peace have been substantial and historic. Today, the Armed Forces (Special Powers) Act has largely been withdrawn except from three out of 35 districts.

2.2. Several peace accords and Memorandums of Settlement have been signed, and more than 10,000 former militants have joined the mainstream. These achievements were made possible through the active support and guidance of Hon'ble Prime Minister Shri Narendra Modi ji and Hon'ble Union Home Minister Shri Amit Shah ji. On behalf of the people of Assam, I convey my sincere gratitude to them.

2.3. At the same time, I appeal to the United Liberation Front of Assam (Independent), which remains the only major outfit outside this peace process, to join the mainstream and contribute to the growth and development of Assam.

2.4. The State has also recorded remarkable economic progress. Over the last five years, Assam's Gross State Domestic Product (GSDP) has grown at an annual compounded growth rate (CAGR) of nearly 16 percent. Assam is steadily progressing towards becoming a ten lakh crore economy by 2028–29.

2.5. Per capita income at current prices has more than doubled over the last few years. Capital expenditure has increased sharply from Rs. 13,502 crore in 2021–22 to Rs. 26,531 crore in 2025–26. Importantly, despite this substantial increase in investment, the State has maintained its debt-to-GSDP ratio below 25 percent, well within the permissible limit of 32 percent.

2.6. Assam has also emerged as one of the leading States in availing benefits under the Special Assistance for Capital Investment (SASCI) programme of the Government of India and grants under Centrally Sponsored Schemes.

2.7. The credit-deposit ratio in the State has improved significantly from 48 percent to 72 percent, reflecting expanding economic activity and growing financial inclusion. Together, these developments indicate rising confidence in Assam's economic future.

2.8. At the same time, we remain conscious of emerging global challenges. The ongoing crisis in West Asia is exerting pressure on economies across the world. Though Assam's economy remains stable and resilient, the larger national and global context calls for caution and responsibility.

2.9. In line with the national call given by Hon'ble Prime Minister Shri Narendra Modi ji for austerity and prudent economic behaviour, I appeal to the people to exercise restraint in discretionary spending and avoid avoidable expenditure, including excessive purchase of gold and non-essential foreign travel for some time, as these may adversely impact the country's foreign exchange position. Collective responsibility and prudent economic conduct will strengthen the nation during this challenging period.

3. *Illegal Infiltration, Border Fencing and Internal Security*

Hon'ble Members,

3.1. Illegal infiltration from the neighbouring country has long remained a major security concern for both Assam and the nation. Efforts to curb infiltration were constrained for many years due to porous and unfenced stretches along the international border, particularly in parts of West Bengal. In this regard, the recent decision of the newly elected Government in West Bengal to hand over the required land for border fencing is a significant and welcome development. This will help expedite fencing along the remaining uncovered stretches of the India-Bangladesh border.

3.2. Governments committed to national security are now working in close coordination at the Centre, in Assam, and in West Bengal. A strong and integrated approach will now be undertaken to address this long-standing challenge. Completion of border fencing, including in strategically sensitive areas such as the Siliguri Corridor, will substantially strengthen border management and help deal with infiltration more effectively. My Government will extend full cooperation and work closely with the Government of India and the Government of West Bengal to ensure timely implementation of these measures in the larger interest of national security and stability.

4. *Identity, Culture, protection of rights of indigenous people*

4.1. While securing the international border and taking firm measures to prevent illegal infiltration, my Government will continue its committed efforts towards rebuilding and strengthening the greater Assamese society founded on harmony, equality and

shared civilizational values. This vision draws inspiration from the timeless ideals of Mahapurusha Srimanta Sankaradeva, who sowed the seeds of unity among diverse communities and tribes and laid the enduring foundation of an inclusive and caste-less Assamese society rooted in equality, spiritual humanism and collective identity. He possessed a profound understanding of the intrinsic character and foundational fabric of our civilization.

কিৰাত কছাৰী খাচি গাৰো মিৰি যৱন কঙ্ক গোৱাল।
অসম মুলুক ধোবা যে তুৰুক কুবাচ ম্লেচ্ছ চণ্ডাল॥৫৩॥
আনো পাপী নৰ কৃষ্ণ সেৱকৰ সঙ্গত পৱিত্ৰ হয়।
ভকতি লভিয়া সংসাৰ তড়িয়া বৈকুণ্ঠে সুখে চলয়॥

These immortal words embody the timeless message of unity and spirituality that bind all communities and ethnic groups of Assam into one greater Assamese society. Guided by this noble vision, my Government will continue to work towards strengthening social harmony and cultural integration while firmly protecting the linguistic, cultural and social identity of the people of Assam. This effort will continue to draw inspiration from the enduring cultural and spiritual foundations laid by Mahapurusha Srimanta Sankaradeva, Mahapurusha Sri Sri Madhavadeva, Mahapurusha Sri Sri Damodaradeva and other visionary reformers.

4.2. My Government shall continue to safeguard the rights, traditions, land, and heritage of the indigenous people and tribal communities of the State.

আত্মৰক্ষা-দেশৰক্ষাৰ যি ডাক পৰে সন্মুখত
সেই ডাকতেই জঁপ দি পৰি হ'ই পৰ কৰ্তব্য বত।

-অম্বিকাগিৰী ৰায়চৌধুৰী

Protection of tribal belts and blocks, preservation of community land rights, and constitutional safeguards for indigenous communities will remain priority areas of governance. Institutions that preserve the civilisational values, cultural diversity, and composite identity of Assam will be further strengthened.

4.3. In this direction, the very first meeting of the State Cabinet under the chairmanship of Hon'ble Chief Minister Dr. Himanta Biswa Sarma approved the proposal relating to the Uniform Civil Code. I am glad that the Government has decided to introduce the legislation during the present session itself. This will be an important

step towards strengthening social harmony, justice, gender equality, and a modern progressive society.

5. *Balanced and Accelerated Development and Jobs for the Youth within Assam Itself*

Hon'ble Members,

5.1. With the strong mandate received from the people and the achievements of the last five years, my Government has laid out a clear vision for the next five years. A central focus of this vision will be the creation of large-scale employment opportunities for the youth of Assam. My Government is committed to ensuring that the young people of the State become active partners in Assam's growth and prosperity.

5.2. My Government is equally committed to ensuring that every youth of Assam gets an opportunity to contribute to the growth and development of the State and secure suitable employment. In pursuance of the commitments made in the Sankalp Patra, which received the overwhelming mandate of the people, the first Cabinet meeting has also taken a decision to create two lakh employment opportunities in the State.

5.3. My Government will pursue balanced and accelerated development across all sectors of the economy. This includes agriculture, mining of rare earth minerals, manufacturing, supercritical thermal power, pump storage projects, and other emerging industries. Special emphasis will also be laid on sunrise sectors and frontier technologies, including space, defence manufacturing, and advanced technologies. Simultaneously, the service sector, including financial services, digital banking, and data centres, will be strengthened to position Assam as a major economic hub in the region.

5.4. The foundation for this transformation has already been laid through the Advantage Assam 2.0 initiative. During the summit held on 25 and 26 February 2025, investment intentions worth Rs. 5.18 lakh crore were received. Projects worth more than Rs. 3.10 lakh crore have already been grounded. Nearly 60 percent of these projects are at advanced stages of implementation, with several projects already operational.

5.5. Over the next five years, my Government will work to take this momentum to the next level. Priority will be given to timely completion and operationalisation of all major projects. The objective is to generate substantial employment opportunities within the State and create conditions where the youth of Assam can build their future and pursue meaningful careers within Assam itself.

6. *Assam Soon Turns Power Surplus*

Hon'ble Members,

6.1. You will be pleased to know that the next five years will mark another historic milestone in Assam's development journey. The State is poised to become a power-surplus State for the first time. During the current year, the peak power demand in Assam is projected to reach nearly 3,100 MW, and this demand is expected to rise substantially by 2031 in line with rapid industrial and economic growth.

6.2. To meet this rising demand, my Government has undertaken an ambitious expansion of the power sector. Construction has already commenced on projects comprising 3,200 MW of supercritical thermal power generation capacity and 4,200 MW of pumped storage hydropower capacity, apart from several other ongoing generation initiatives. Together, these projects will significantly enhance the State's power generation capacity and enable Assam to emerge as a major energy hub of the region.

6.3. My Government has also successfully implemented the PM Surya Ghar Yojana, the national flagship programme. Assam has emerged as one of the best-performing States under the programme. More than 1.25 lakh households have already completed rooftop solar installations, contributing nearly 410 MW of clean energy generation and strengthening the State's transition towards sustainable and green power.

6.4. With a balanced and future-oriented energy mix, Assam will be able to provide reliable, affordable, and quality power to industries as well as households. This transformation will not only support industrial growth and investment but also improve the quality of life of the people across the State.

7. Economic and Fiscal Roadmap for next five years

7.1. My Government shall remain committed to long-term economic transformation through evidence-based planning, institutional reforms and inclusive development. Building upon the progress achieved in governance, infrastructure and human development over the last few years, my Government is preparing the Viksit Assam Roadmap to 2047 as a comprehensive vision for a prosperous, sustainable and globally competitive Assam.

7.2. Over the next five years, special emphasis will be laid on data-driven governance, district-level planning and outcome-based policy interventions. Estimation of District Domestic Product (DDP), preparation of District Vision Documents and continued focus on Aspirational Districts and Blocks will help align local development priorities with the vision of Viksit Bharat 2047.

7.3. To further strengthen informed policymaking and real-time monitoring, my Government proposes to establish advanced digital governance platforms including a State Data Analysis Portal and the Viksit Assam Strategic Room in collaboration with NITI Aayog. These initiatives will support faster decision-making, better scheme implementation and more effective assessment of Assam's developmental progress.

Hon'ble Members,

7.4. Assam's economy continues to demonstrate strong resilience and growth momentum. The Gross State Domestic Product (GSDP) at current prices is estimated at Rs.8.71 lakh crore in FY 2026–27, compared to Rs.4.11 lakh crore in FY 2021–22. Building upon the strong economic foundations laid over the last five years, my Government will now focus on consolidating these gains and accelerating Assam's emergence as a ten-lakh-crore economy by 2028, ahead of the earlier target.

7.5. Having achieved significant progress in fiscal management and public expenditure efficiency, my Government will pursue a robust strategy over the next five years to deepen reforms and strengthen governance systems further. Budget utilisation, which reached nearly 85% in FY 2025–26, will be steadily improved through enhanced implementation capacity, better monitoring and sharper focus on outcome-oriented expenditure.

7.6. The substantial increase in capital expenditure in FY 2025–26 has created a strong base of public infrastructure across sectors. In the coming five years, my Government will focus on consolidating and expanding these investments in roads, bridges, health, urban infrastructure and other productive public assets to sustain high economic growth and improve quality of life.

7.7. Own Source Receipts increased significantly from Rs.23,113 crore in FY 2021–22 to Rs.39,294 crore in FY 2025–26, reflecting the impact of reforms in taxation, excise and other revenue-generating sectors. Building on this momentum, my Government will further strengthen internal resource mobilisation and explore new avenues of revenue generation, including rare earth minerals, surplus power generation and other emerging sectors in coordination with Central Government agencies.

7.8. The Government is focused on unlocking Assam's mineral potential through transparent governance, scientific exploration and sustainable mining practices. Over the last few years, major reforms in the mining sector, including successful auction of key limestone blocks and record royalty collection, have created a strong foundation for strengthening internal revenue generation and industrial growth.

7.9. Building upon this momentum, the next five years will focus on development of a modern, technology-driven and environmentally responsible mining ecosystem. Special emphasis will be laid on exploration of critical and rare earth minerals, transparent auction mechanisms and faster operationalisation of mineral blocks to enhance investment, employment and State revenues.

7.10. An Integrated Mines and Minerals Management System will be introduced to strengthen e-governance, monitoring and regulation of mineral extraction and transportation. Advanced technologies such as Artificial Intelligence, Machine Learning, drone-based monitoring and digital tracking systems will be increasingly utilized to improve transparency, efficiency and sustainability in mining operations.

7.11. These initiatives are expected to transform the mining sector into a major driver of industrialisation, employment generation and internal resource mobilisation, while ensuring ecological balance and sustainable development.

7.12. The Excise Department will modernize excise administration through seamless, transparent and technology-driven systems for issuance of licences and permissions to enhance transparency, improve compliance, curb illegal trade and augment State revenue. My Government envisages to introduce an *Indigenous Beverages Policy* to formalize, regulate and promote traditional beverages.

7.13. Over the last five years, important reforms were undertaken in public finance management through end-to-end digitisation, Direct Benefit Transfer (DBT) architecture, Aadhaar-based beneficiary validation and integrated welfare delivery platforms. In the next phase, my Government will focus on deeper integration, improved transparency and greater efficiency to ensure timely, targeted and leakage-free delivery of benefits to citizens.

7.14. Externally Aided Projects (EAPs), Rural Infrastructure Development Fund (RIDF), Urban Infrastructure Development Fund (UIDF) and other institutional financing mechanisms have played an important role in supporting infrastructure and development initiatives across Assam. Building on this experience, my Government will actively pursue substantial investments through such financing channels during the 16th Finance Commission period to accelerate infrastructure creation and long-term economic growth.

7.15. The Credit Deposit Ratio in Assam improved significantly reflecting improved financial activity and credit flow. In the coming years, my Government will work towards taking this well above the national average by further strengthening financial inclusion and expanding institutional credit support for agriculture, MSMEs, startups, entrepreneurs and self-employment sectors.

7.16. Orunodoi 3.0, which now covers nearly 40 lakh beneficiary families, has emerged as one of the largest social support programmes in the State. Building upon the strong welfare architecture already created, my Government will further strengthen technology-enabled delivery systems and beneficiary management mechanisms to make social protection more responsive, transparent and effective.

7.17. The tea sector continues to remain a vital pillar of Assam's economy. Under the Assam Tea Industries Special Incentive Scheme (ATISIS), focused support for orthodox and specialty teas has yielded encouraging results, including a substantial

increase of 40 million kilograms in orthodox tea exports during FY 2025–26. In the next five years, my Government will work towards positioning Assam as a global hub for premium orthodox tea, with a target of raising orthodox tea to nearly half of total tea exports.

7.18. Welfare initiatives for Government employees such as Apon Ghar, Apon Bahan, Abhinandan and insurance support schemes have provided meaningful support to employees and their families. Building on these initiatives, my Government will continue to strengthen employee welfare measures in a balanced and fiscally sustainable manner.

7.19. To transform Assam into India's Eastern Gateway and a major growth engine of the Northeast, my Government proposes to implement the Asom Gati Shakti Master Plan with an investment vision of Rs.5 lakh crore. The next five years will focus on consolidating Assam's strategic advantages through major investments in connectivity, logistics, urban infrastructure and economic corridors across the State.

7.20. Appropriate measures relating to future pay revision and employee welfare will also be considered by my Government in accordance with fiscal sustainability and the broader objective of strengthening public service delivery systems.

8. *Protecting Jati, Mati and Bheti: Uniform Civil Code, and Protection of lives, livelihoods and jobs of the indigenous people*

8.1. My Government remains firmly committed to safeguarding the identity, land rights, security and constitutional interests of the people of Assam, particularly the tribal, indigenous and other protected communities of the State. Building upon the decisive measures undertaken in recent years, the next five years will focus on further strengthening the legal and administrative framework for protection of indigenous rights and demographic security.

8.2. Effective steps shall be taken for implementation of the Immigrants (Expulsion from Assam) Act, 1950, to expedite the detection and push-back of illegal immigrants. My Government shall continue to pursue lawful and sustained measures to protect the demographic balance and socio-cultural fabric of the State.

8.3. My Government remains committed to improving the socio-economic conditions and quality of life of communities residing in border areas through focused development initiatives and enhanced infrastructure. Building upon ongoing efforts under the Vibrant Village Programme-II, covering 140 strategically important border villages along the Indo-Bangladesh and Indo-Bhutan borders, my Government shall further strengthen border regions through Border Goodwill Programmes, Seema Darshan initiatives, establishment of Smart Market Hubs to promote rural livelihoods, construction of 24 libraries in inter-state border areas, and development of seven border villages as Smart/Model Villages with improved infrastructure, civic amenities, digital connectivity and public services, thereby fostering inclusive growth, resilience and stronger integration of border communities with the State's development trajectory.

8.4. My Government shall also work towards enactment and implementation of the Uniform Civil Code in a manner that fully protects the traditional rights, customary practices and social institutions of tribal and indigenous communities. The objective will be to ensure equality and justice while preserving the unique cultural heritage and customary systems of Assam's indigenous society.

8.5. Legislative and administrative measures will continue to be strengthened to curb unlawful encroachment on indigenous land, organised cross-border cattle smuggling and other activities detrimental to social harmony, public order and lawful governance. A dedicated Counter-Radicalisation Cell shall also be established to protect vulnerable youth from extremist influences and to promote constitutional values, social cohesion and national unity.

8.6. The Government accords the highest priority to citizen safety, women's security and maintenance of peace and public order. Building upon the significant improvements achieved in policing and internal security in recent years, the next phase will focus on deeper modernisation, community participation and technology-enabled policing systems.

8.7. Women-centric policing initiatives will be further strengthened through Mahila Police Stations, Women Help Desks, Pink Patrolling and a 24x7 women's safety

helpline. The fight against narcotics will be intensified through a dedicated Anti-Narcotics Task Force and expansion of the Nisa Mukta Asom Abhijan.

8.8. My Government will continue the sustained implementation of various Peace Accords along with rehabilitation, skill development and socio-economic integration measures for surrendered cadres to ensure lasting peace and stability across the State. The Government also reiterates its profound respect for the sacrifices made by the freedom fighters of Assam and shall undertake special welfare measures for their descendants in recognition of their invaluable contribution to the nation.

8.9. The Government remains committed to ensuring secure, transparent and equitable land ownership, particularly for indigenous, tribal and vulnerable communities across the State. Over the last five years, major reforms in land governance have laid a strong foundation for protecting land rights and improving public access to land services.

8.10. Under Mission Basundhara, more than 3.56 lakh families have been granted ownership rights over 4.53 lakh bighas of land. Building upon this significant achievement, the next phase will focus on deeper reforms, faster service delivery and technology-driven land administration systems.

8.11. My Government proposes to modernise the entire land management ecosystem through comprehensive digitisation of revenue records and scientific resurvey using AI-enabled and GIS-based technologies along with advanced land valuation systems. These initiatives will help ensure greater transparency, accuracy, efficiency and ease of access for citizens.

8.12. The Government will continue efforts to provide land rights to an additional 3.2 lakh tea garden families while ensuring full protection of the rights and interests of tribal and indigenous communities. Special emphasis will continue on safeguarding community land and preventing unlawful encroachment on protected and ecologically sensitive areas.

8.13. The Assam Satra Preservation and Development Commission Act, 2025 will also be operationalised through the constitution of the Satra Aayog for protection, restoration and preservation of Satra lands and Vaishnavite cultural heritage. My

Government remains committed to preserving Assam's spiritual, cultural and civilisational institutions for future generations.

8.14. My Government remains committed to strengthening public service delivery through transparent, merit-based and technology-driven recruitment systems. Over the last five years, more than 1.65 lakh Government jobs have been provided, creating a strong foundation for responsive and citizen-centric governance.

8.15. Building upon this achievement, my Government proposes to provide two lakh additional Government jobs over the next five years. Simultaneously, large-scale employment opportunities are expected to emerge in mining, manufacturing and service sectors as major private sector investments begin grounding across the State.

8.16. The Government will continue to focus on skill development, industrial growth and investment promotion to ensure that Assam's youth become key partners in the State's expanding economic transformation.

9. *Flood-Secure, Erosion-Resilient and Climate-Ready Assam*

9.1. The Government envisions a transformative shift towards building a flood-secure, erosion-resilient and climate-resilient Assam. Over the last few years, major investments in embankment strengthening, riverbank protection, watershed management and disaster mitigation have created a strong foundation for long-term water and climate security across the State.

9.2. Building upon this momentum, the next five years will focus on implementation of the proposed BadhMukt Assam Mission with an investment vision exceeding ₹18,000 crore. The mission will drive systematic flood mitigation through modern embankments, strengthened dykes, advanced sluice systems, erosion control measures and climate-resilient infrastructure, alongside a comprehensive River Rejuvenation Mission for restoration and protection of major river systems.

9.3. The Government is also committed to strengthening soil and water conservation to improve agricultural resilience and protect vulnerable landscapes. Large-scale watershed development, rainfed area treatment, spring rejuvenation in hill districts and

sustainable land management initiatives under WDC-PMKSY and RIDF have significantly benefited farmers and enhanced climate resilience across Assam.

9.4. Special emphasis will also be laid on eco-friendly and technology-driven conservation measures, including bamboo-based bio-engineering solutions for riverbank protection, expansion of disaster mitigation projects and scientific development of National Waterway-2 to strengthen inland water connectivity and economic opportunities. These initiatives are expected to play a vital role in protecting livelihoods, preserving natural resources and building a climate-resilient future for Assam.

10. Farmer Welfare and Rural Development- Continues to be the centre of the agenda

10.1. The Government remains committed to strengthening farmer welfare, improving productivity and building a resilient agricultural economy. Over the last five years, major investments in financial support, mechanisation, irrigation and market access have created a strong foundation for agricultural growth across the State.

10.2. Building upon this progress, my Government will focus over the next five years on deeper mechanisation, climate-resilient agriculture, diversification and expansion of irrigation and post-harvest infrastructure. Crop insurance coverage under Pradhan Mantri Fasal Bima Yojana is being expanded, while Mukhya Mantri Krishi Sa Sajuli Yojana will provide annual support of ₹11,000 to eligible small and marginal farmers. MSP support for paddy, maize and mustard, along with strengthening of FPOs and FPCs, will continue to enhance rural incomes.

10.3. Technology-driven reforms through the Digital Agriculture Mission, digitised Farmer IDs and promotion of natural farming are laying the foundation for modern agriculture in Assam. Initiatives such as Asom Krishi Unnayan Abhiyan, agrovoltaic farming, scientific multi-cropping and a Centre of Excellence for Digital Agriculture will further improve productivity, market access and farmer resilience.

10.4. My Government is also committed to transforming Assam's irrigation sector into a climate-resilient and sustainable system. Advanced technologies such as AI, GIS,

Remote Sensing, LiDAR mapping and SCADA systems will be increasingly utilized to expand irrigation coverage and ensure efficient management of water resources.

10.5. Assam has made remarkable progress in fisheries, with fish production increasing by over 33% to 5.54 lakh metric tonnes during 2025–26. Building on this momentum, my Government aims to increase production to 10 lakh metric tonnes through scientific aquaculture, better utilisation of wetlands and stronger fisheries infrastructure.

10.6. Projects such as hatcheries, cold chains, Integrated Fish Landing Centres and AI-driven fish markets are being strengthened to improve value addition and marketing. The Government will also promote fisheries entrepreneurship, women's participation and fishery-based tourism, alongside launching the Assam Fisheries and Aquaculture Policy 2026–31 for long-term sectoral growth.

10.7. My Government is equally committed to achieving self-reliance in milk production. Building on ongoing dairy reforms and partnership with the National Dairy Development Board, milk production is targeted to increase from 33.5 lakh litres per day to 57 lakh litres per day. Focused support for dairy, poultry, piggery and goaterly will further strengthen rural livelihoods and the rural economy.

10.8. The Government will continue to strengthen the cooperative sector as a key pillar of inclusive growth and community-based economic development under the vision of "Sahakar Se Samridhi". Building upon recent reforms in transparency, governance and cooperative expansion, the next five years will focus on modernization, technology integration and expansion of the cooperative ecosystem.

10.9. Initiatives such as "One Village – One Cooperative", youth-led Joint Cooperative Farming and credit support through PACS will be expanded to strengthen rural entrepreneurship and self-employment. Dairy, fisheries and agricultural cooperatives will also be strengthened through village-level infrastructure, cold storage facilities, AI-enabled livestock support systems and conversion of PACS into Agricultural Service Centres.

10.10. Special emphasis will be laid on women-led cooperatives, urban cooperative banking and promotion of eco-tourism, transport and homestay-based cooperatives to build a stronger, self-reliant and inclusive cooperative ecosystem across the State.

11. *Panchayats, Rural Transformation and Women-Led Development*

11.1. The Panchayat & Rural Development Department remains committed to building a prosperous, inclusive, resilient and self-reliant rural Assam through strengthened local governance, sustainable livelihoods, women empowerment and technology-driven public service delivery. Over the last few years, major initiatives in rural housing, livelihood generation, digital governance and community-led development have created a strong foundation for holistic rural transformation across the State.

11.2. Building upon this momentum, the next five years will focus on accelerated implementation of the Five-Year Action Plan and ASRLM Vision 2031 to improve quality of life and economic opportunities in rural Assam. Completion of more than 7.2 lakh rural houses under Pradhan Mantri Awaas Yojana–Gramin, with convergence of drinking water, sanitation, LPG, electricity and solar energy facilities, will remain a major priority. Special emphasis will continue on Tea Garden areas, char-chapori regions, remote villages and vulnerable communities to ensure balanced and inclusive development.

11.3. The Government is also strengthening sustainable livelihoods and rural infrastructure through convergence-based development models and employment generation programmes. The upcoming Viksit Bharat – Guarantee for Rozgar and Aajeevika Mission (VB-G RAM G) will further strengthen rural livelihoods, durable asset creation and sustainable economic opportunities across rural Assam. Integrated livelihood activities in fisheries, dairy, piggery, horticulture, bamboo, honey production and agro-based enterprises, along with development of Amrit Sarovars and climate-resilient community assets, are expected to significantly improve rural incomes and environmental sustainability.

11.4. A major thrust is also being placed on Digital Gram Panchayats, renewable energy adoption and women-led rural enterprises. Expansion of e-governance

systems, AI-enabled monitoring, online citizen services and digitised social security delivery will improve efficiency and accountability at the grassroots level. Simultaneously, initiatives under Assam State Rural Livelihoods Mission Vision 2031, including SHG-led enterprises, ASOMI Rural Marts, financial inclusion and creation of Lakhpati Baideos, will further strengthen women empowerment and rural entrepreneurship across Assam.

12. *Healthy Assam, Educated Assam: Building Human Capital for the Future*

12.1. The Government remains committed to strengthening healthcare, medical education and quality education as the foundation of a healthier, skilled and future-ready Assam. Over the last few years, sustained investments in health infrastructure, medical institutions, schools and digital learning have created a strong base for human capital development across the State.

12.2. Significant progress has been achieved in key health indicators, with Assam's Maternal Mortality Ratio declining from 195 to 110 and Infant Mortality Rate improving from 36 to 30. Building upon this progress, the next five years will focus on universal institutional deliveries, expansion of emergency maternal and child healthcare services, universal immunisation and targeted interventions in vulnerable areas through initiatives such as Asom Shishu Suraksha Abhijan. Special emphasis will also be laid on preventive healthcare through free HPV vaccination, strengthening Tea Garden Hospitals as Ayushman Arogya Mandirs and promotion of wellness initiatives including Yoga and women-led health awareness programmes.

12.3. The Government is also undertaking major expansion of medical education and advanced healthcare infrastructure across the State. Assam has doubled the number of medical colleges from seven to fourteen, while new institutions and super-speciality hospitals are being developed across multiple districts. Redevelopment of Guwahati Medical College, establishment of Pragjyotishpur Medical College and expansion of specialised healthcare services are expected to significantly strengthen healthcare access over the next five years.

12.4. Special emphasis is also being laid on innovation-driven healthcare and technology-enabled medical systems. Initiatives such as India's first distributed hub-

and-spoke Cancer Care Model, the proposed government-run Proton Therapy Centre, AI-enabled diagnosis systems and indigenous medical technologies are positioning Assam as an emerging hub of healthcare innovation and advanced medical research in the region.

12.5. The Government remains equally committed to transforming school and higher education through modern infrastructure, quality learning and future-ready skills. Building upon recent reforms in digital learning and educational infrastructure, the next phase will focus on upgrading 1,000 secondary schools under the Chief Minister's Model Schools initiative and development of an Education City with special focus on STEM education.

12.6. Greater emphasis will also be laid on skill-based learning, vocational education, digital literacy, critical thinking and improvement of pupil-teacher ratios to prepare students for emerging opportunities and future careers. In higher education, the Government will continue to strengthen STEM institutions, research ecosystems, industry-academia collaboration and globally competitive academic programmes in alignment with the National Education Policy.

12.7. Skill-oriented courses, foreign language integration, employability-linked programmes and international academic partnerships will further strengthen Assam's educational ecosystem and prepare the youth of the State for leadership in a rapidly evolving and interconnected world.

13. *Nurturing Mothers, Children and Nutritional Security*

13.1. My Government remains focussed on strengthening women and child welfare through improved nutrition, healthcare, food security and social protection systems. Over the last few years, major reforms in Anganwadi services, maternal healthcare, nutrition support and welfare delivery have created a strong foundation for inclusive human development across the State.

13.2. Building upon this progress, the next five years will focus on strengthening early childhood care, foundational learning and nutritional security through expansion of Model Anganwadi Centres and establishment of Poshan Vatikas in 20,000 centres. Greater emphasis will also be laid on maternal and child healthcare through universal

coverage under Pradhan Mantri Matru Vandana Yojana, targeted outreach programmes and nutrition support initiatives such as Sanjeevani Pusti Kits for pregnant and lactating mothers.

13.3. My Government will continue to strengthen food security and welfare support for vulnerable families through effective implementation of the National Food Security Act and Pradhan Mantri Garib Kalyan Anna Yojana. Technology-enabled reforms under Anna Sewa Din and One Nation One Ration Card will further improve transparency, portability and efficiency in the Public Distribution System.

13.4. Special emphasis will also be laid on women's welfare, clean energy access and integrated nutrition support systems. Operationalisation of Working Women Hostels, expansion of LPG coverage under Pradhan Mantri Ujjwala Yojana and strengthening of decentralised MSP-based procurement systems will further improve household welfare, farmer incomes and nutritional security across the State.

14. *Drinking Water, Sanitation, Forests and Sustainable Development*

14.1. The Government remains committed to ensuring universal access to safe drinking water, improved sanitation and environmental sustainability across Assam. Over the last few years, major progress has been achieved under Jal Jeevan Mission, with Functional Household Tap Connections already provided to more than 59 lakh rural households, covering nearly 82% of rural Assam.

14.2. Building upon this foundation, the next five years will focus on achieving universal rural drinking water coverage by 2028 while strengthening sanitation, waste management and green infrastructure systems. Comprehensive policies on Construction and Demolition Waste Management, Compressed Biogas and circular economy practices will also be introduced to promote a cleaner, healthier and pollution-free Assam.

14.3. The Government remains firmly committed to protection and restoration of forests, wildlife and biodiversity through strong conservation measures and sustainable environmental governance. The ongoing drive against forest encroachment will continue with renewed vigour, alongside formulation of a new

Assam Forest Policy and launch of the 'Aranya Mission' to strengthen afforestation, biodiversity conservation and protection of forest ecosystems.

14.4. Special emphasis will also be laid on zero tolerance against poaching, mitigation of human-elephant conflict through expansion of the Gaja Mitra Scheme and technology-enabled conservation systems, and implementation of the Forest Rights Act for eligible beneficiaries. Simultaneously, promotion of bamboo, agar, cane, non-timber forest produce, sericulture-linked forestry and carbon credit initiatives will support green livelihoods, eco-industries and sustainable rural economic growth.

14.5. Nature-based tourism, wildlife education and conservation awareness will also be expanded to position Assam as a leading model for ecological preservation and sustainable development.

15. Rapid growth of Roads, bridges and Power infra: Drivers of Assam's Economy

15.1 My Government continues to accord highest priority to strengthening roads, bridges and public infrastructure to improve connectivity, accelerate economic growth and enhance quality of life. Over the last few years, major investments in highways, bridges, urban mobility and institutional infrastructure have created a strong foundation for Assam's long-term transformation.

15.2. Building upon this momentum, the next five years will witness major expansion of strategic connectivity infrastructure across the State. Landmark infrastructure projects such as the Guwahati–North Guwahati Bridge have already transformed mobility in Assam, while major ongoing initiatives including the Dhubri–Phulbari Bridge, Palashbari–Sualkuchi Bridge, Guwahati Ring Road, Kaziranga Elevated Corridor, Jorhat–Majuli Bridge, Gohpur–Numaligarh Underwater Rail-cum-Road Tunnel and the Silchar High-Speed Corridor are poised to significantly enhance regional and national connectivity.

15.3. Rural connectivity will continue to receive special emphasis through PMGSY-IV, Assam Resilient Rural Bridge Programme and the flagship Asom Mala initiative.

Simultaneously, schemes such as Mukhya Mantrir Pakipath Nirman Achari and urban road improvement programmes will further strengthen transport infrastructure in both rural and urban areas. Construction of flyovers and railway overbridges across major towns and cities will also continue to ease congestion and improve traffic efficiency.

15.4. The Government is also undertaking large-scale expansion of sports, administrative, health and education infrastructure to support Assam's growing developmental aspirations. Projects including redevelopment of major sports complexes, construction of Medical Colleges, universities, engineering colleges, model residential schools and Integrated Government office complexes are expected to substantially strengthen public service delivery and human capital development over the next five years.

15.5. The Government is equally focused on transforming Assam into a power-surplus State through major investments in generation capacity, transmission infrastructure and renewable energy. Building upon recent progress in thermal, hydro and solar power projects, the next phase will focus on ensuring long-term energy security and meeting the State's rapidly growing power demand.

15.6. Major energy infrastructure initiatives, including the proposed 3,200 MW thermal power project at Chapar, the Lower Kopili Hydroelectric Project, the Karbi Langpi Middle-II Hydel Project and several solar energy projects, are expected to substantially augment Assam's power generation capacity and strengthen the State's long-term energy security. Simultaneously, rooftop solar expansion under PM Surya Ghar: Muft Bijli Yojana will accelerate Assam's transition towards clean, affordable and sustainable energy in the coming years.

16. *Enterprise, Innovation and Investment: Powering Assam's Next Growth Story*

16.1. Start-ups, entrepreneurship, MSMEs, skill development and mega investments will together drive Assam's next phase of economic transformation. Over the last few years, major initiatives such as Chief Minister's Atmanirbhar Asom Abhijan, Assam MSME Promotion Policy and the landmark success of Advantage Assam 2.0 have created a strong foundation for enterprise-led growth, industrial expansion and employment generation.

16.2. Building upon this momentum, the next five years will focus on creating a vibrant ecosystem for innovation, manufacturing, startups and self-employment. The dedicated Department of Innovation, Incubation and Start-Ups will further strengthen Assam's emerging startup ecosystem through initiatives such as Mukhyamantri Akshay Yojana, Institutional Innovation Cells in higher educational institutions and the annual Assam Startup Summit. Special emphasis will also be laid on green innovation, sustainable technologies, bioplastics and future-oriented enterprises.

16.3. The Government is equally focused on building a future-ready workforce through industry-aligned skill development and entrepreneurship programmes. Assam Skill University at Mangaldai, along with Assam Skill Development Mission, Directorate of Employment & Craftsmen Training and modernised ITIs, has laid the foundation for a modern skill ecosystem linked closely with industry requirements.

16.4. In the coming years, greater emphasis will be laid on vocational education, advanced technical training and global employability. A state-wide Skill Census, integration of vocational subjects in schools, Maritime Skill Development Centre at Guwahati and expansion of community skill centres will further strengthen workforce readiness. International employment initiatives such as CM FLIGHT and support for gig workers under GARUDA will also be expanded.

16.5. Entrepreneurship and self-employment will remain central to Assam's growth strategy. Financial support under Atmanirbhar Asom Abhijan, Jibon Prerana Scheme, Nijut Sipini initiative and women-led livelihood programmes such as Lakhpati Baideo will continue to empower youth, women, artisans and traditional workers to become self-reliant job creators.

16.6 Building upon investment momentum generated through Advantage Assam 2.0, the Government is prioritising development of industrial cities, Special Economic Zones, logistics hubs and land banks to attract large-scale investments and create employment opportunities. Major projects such as the Tata Semiconductor Project, Namrup Ammonia-Urea Project and expansion of Numaligarh Refinery are expected to significantly transform Assam's industrial landscape over the next five years.

16.7. Special emphasis will also be laid on strengthening traditional industries and value-added sectors such as tea, bamboo, bell metal, agar, jute and handicrafts through modernisation, branding and market linkages. Emerging sectors including ethanol economy, petroleum and petrochemicals, defence manufacturing and agriculture-linked industries will further position Assam as a major investment and manufacturing destination.

16.8. Assam's strategic location under India's Act East Policy will continue to be leveraged to position the State as the growth engine of Northeast India and a gateway to Southeast Asia. Expansion of trade and logistics infrastructure, border haats and international business engagement will further strengthen Assam's regional and global economic linkages.

16.9. The Government is equally committed to harnessing science, technology and innovation as drivers of sustainable development and future growth. Initiatives such as Assam's proposed Earth Observation Satellite System and expansion of innovation ecosystems through institutions like Guwahati Biotech Park will further strengthen technology-driven governance, scientific research, startup incubation and innovation-led livelihoods across the State.

17. Building Citizen-Centric Urban Ecosystems

17.1. My Government remains committed to building sustainable, resilient and citizen-centric urban ecosystems across Assam through improved infrastructure, sanitation, housing and digital governance.

17.2. Significant progress has been achieved in urban transformation through installation of renewable energy street lights, scientific management of legacy waste, expansion of faecal sludge treatment facilities and strengthening of digital citizen services.

17.3 Under AMRUT 2.0, water supply projects are being implemented across Urban Local Bodies to improve access to safe drinking water, while initiatives such as PMAY-U, PM SVANidhi, and support to urban women entrepreneurs have enhanced housing security, livelihoods and financial inclusion.

17.4. Major urban infrastructure projects, including Brahmaputra Riverfront Development, intelligent surveillance systems and clean mobility initiatives, have further strengthened urban development.

17.5. My Government shall continue to pursue a future-ready vision for urban Assam through GIS-based master planning, rejuvenation of water bodies, flood mitigation measures, expansion of sewerage and drinking water networks, and modernisation of urban governance systems.

17.6. Focus shall be placed on sustainable urban growth, preservation of urban ecosystems, affordable housing, and development of resilient infrastructure, while

advancing long-term initiatives including Master Plan 2045 for Guwahati, satellite townships, smart city interventions and comprehensive urban service delivery to improve quality of life for all citizens.

18. Green Mobility, Waterways and Integrated Transport Infrastructure

18.1. The Government remains committed to building a modern, inclusive and environmentally sustainable transport ecosystem across Assam. Over the last few years, major investments in roads, bridges, urban mobility and connectivity infrastructure have laid a strong foundation for transforming public transportation across the State.

18.2. Building upon this momentum, the next five years will focus on expansion of clean, efficient and technology-driven public transport systems. The electric mobility ecosystem will be significantly strengthened through induction of 3,000 electric buses under the PM e-Bus Sewa initiative. Modernisation of Inter-State Bus Terminals and Inter-District Bus Terminals, along with the “One District, One Bus Port” initiative, will further improve passenger convenience, regional connectivity and transport efficiency across Assam. Dedicated Pink Buses with modern safety features will also be introduced to provide safe and reliable transport facilities for women commuters.

18.3. Recognising the immense strategic and economic importance of Assam’s river systems, the Government will continue to strengthen inland water transport and river-based infrastructure. Water Metro Systems proposed for Guwahati, Dibrugarh and Tezpur are expected to transform urban mobility through eco-friendly and integrated transport solutions.

18.4. Integrated river logistics hubs at Pandu, Jogighopa and Bogibeel, modern cruise terminals and expanded river tourism infrastructure will further unlock the economic and tourism potential of the Brahmaputra and Barak river systems. Simultaneously, sustained efforts will continue to ensure safe, reliable and well-regulated ferry services across the State’s waterways.

19. Handloom, Textiles and Sericulture: Assam’s Timeless Strength

19.1 Handloom, textiles and sericulture represent one of Assam's most distinctive cultural and economic strengths, deeply rooted in the State's heritage and identity. Over the last five years, sustained efforts have been undertaken to support traditional weavers, modernise production systems and strengthen the livelihoods of artisans associated with Assam's globally renowned silk and handloom traditions.

19.2. Building upon this foundation, the next five years will focus on transforming Assam into a major hub for high-value handloom and silk products with stronger national and international market linkages. My Government proposes to launch the Assam Silk Mission and Nijut Sipini initiative to provide financial support to traditional weavers, alongside development of Handloom Model Villages and Integrated Handicraft Centres across districts. Special emphasis will also be laid on branding, e-market platforms, trade fairs and major projects such as the Integrated Handloom Textile Park at Kaziranga and the Mega Handloom Cluster at Sualkuchi to give Assam's handloom and silk sector the global visibility and market access it deserves.

20. *Assam Accord and Protection of Assamese Identity*

Hon'ble Members,

20.1. Let me also state here that my Government remains unwavering in its commitment to uphold the spirit of the historic Assam Agitation and safeguard the identity, dignity and constitutional rights of the people of Assam through focused implementation of the Assam Accord. Over the last few years, significant steps have been taken towards the implementation of the recommendations of Clause 6, ensuring the welfare of families affected during the movement and preserving the legacy and sacrifices of the martyrs of the Assam Agitation.

20.2. Building upon this foundation, the next five years will focus on accelerated implementation of key provisions of the Assam Accord and stronger measures for protection of Assam's linguistic, cultural and indigenous identity. The Government will continue proactive efforts towards implementation of the recommendations of the High-Level Committee on Clause 6 and further strengthen institutional mechanisms for safeguarding the rights, heritage and aspirations of the Assamese people.

20.3. The Swahid Smarak Kshetra and Park, developed in honour of the martyrs of the Assam Agitation, will be transformed into a major centre of historical remembrance, public awareness and cultural pride through the creation of modern museum facilities, laser light and sound shows, auditorium infrastructure and thoughtfully designed landscapes reflecting Assam's rich heritage and biodiversity. Dedicated welfare and rehabilitation initiatives for families affected during the Assam Agitation will also continue to receive focused attention.

21. Culture, Heritage, Sports and Tourism: Showcasing Assam's Identity to the World

21.1. Assam's indigenous traditions, tribal heritage, spiritual institutions, literature, arts and sports culture constitute some of the State's greatest strengths. Over the last five years, sustained efforts have been undertaken to preserve, promote and modernise these sectors through infrastructure development, heritage conservation, cultural promotion and grassroots talent development.

21.2. Building upon this foundation, the next five years will focus on positioning Assam as a major cultural, tourism and sporting hub of the country while preserving its unique civilisational identity. Efforts will continue for conservation and restoration of heritage sites, museums and archaeological landmarks, alongside documentation and digitisation of manuscripts, archival records and indigenous knowledge systems. Special emphasis will be laid on securing global recognition for Assam's historical and cultural landmarks, including Sivasagar and the megalithic landscapes of Karbi Anglong and Dima Hasao.

21.3. The Government will also continue to strengthen indigenous and tribal faiths, traditions and cultural institutions through dedicated preservation and promotion initiatives. Festivals, cultural exchanges, museums and heritage projects will be expanded to ensure that Assam's diverse cultural identity is protected and celebrated for future generations.

21.4. In the field of sports, major investments in stadiums, training infrastructure and sporting events over the last few years have created a strong platform for nurturing talent. Building upon this progress, a comprehensive Sports Policy will guide the next phase of sports development through expansion of stadiums at the block level,

establishment of district sports academies, sports scholarships and regular organisation of Khel Maharan to foster a vibrant sporting culture across the State.

21.5. Tourism will continue to be developed as a major driver of economic growth, employment and cultural outreach. Building upon recent progress in religious, eco and cultural tourism, the next five years will focus on strengthening the Buddhist Circuit, expanding the Amar Alohi rural homestay initiative and promoting Assam as a major destination for spiritual, cultural and event-based tourism. Concert tourism, heritage circuits and community-based tourism initiatives will further strengthen livelihoods and enhance Assam's visibility at the national and global levels.

21.6. The Government will also continue to focus on promoting Assam's cultural industries, cinema, music, literature and creative arts. Initiatives such as the proposed Asom Oitijya Songrahalay, international cultural festivals, promotion of Assamese cinema, digital cultural platforms and strengthening of artist welfare systems will help bring Assam's artistic and cultural excellence to wider national and international audiences.

22. Barak Valley Development: Renewed Focus on Infrastructure and Connectivity

22.1 For decades, the Barak Valley carried a widespread sense of neglect and inadequate developmental attention despite its immense socio-economic and cultural significance. Addressing this long-standing concern, the present Government has reaffirmed its strong commitment towards the balanced and accelerated development of the region through focused and region-specific interventions. The creation of the Barak Valley Development Department in December 2024 marked a major institutional step in this direction for the holistic progress of Cachar, Hailakandi and Sribhumi districts. Further strengthening this effort, the establishment of the Barak Valley Secretariat at Silchar has laid the foundation for more responsive governance, better administrative coordination, focused policymaking and faster implementation of developmental initiatives across the region.

22.2. Building upon this initiative, the next five years will focus on strengthening critical infrastructure, connectivity and public service delivery across Barak Valley. Special emphasis will be laid on bridging gaps in health, education and administrative

infrastructure, alongside improving road, rail and high-speed corridor connectivity between Guwahati and Silchar to further integrate Barak Valley with the State's growth centres.

22.3. My Government also aims to operationalise a full-fledged Assam Secretariat presence in Silchar, establish a satellite centre of AIIMS in Sribhumi and expedite development of the Greenfield Airport at Doloo. These initiatives are expected to significantly enhance connectivity, investment, healthcare access and economic opportunities, ensuring inclusive and sustained growth of Barak Valley.

23. Social Justice, Backward Classes and Inclusive Empowerment

Hon'ble Members,

23.1. The Government remains committed to ensuring social justice, equitable representation and inclusive development of socially and educationally backward communities across Assam. Over the last few years, sustained efforts have been undertaken to strengthen institutional mechanisms and address long-pending aspirations of various communities through the Assam Backward Classes Commission.

23.2. Building upon this commitment, the next five years will focus on accelerating processes relating to recognition, inclusion and welfare of eligible communities under the OBC and MOBC categories. Significant progress has already been achieved through initiatives for inclusion of several communities in the Central OBC list and extension of MOBC status to Tea and Ex-Tea Garden communities based on the recommendations of the Assam Backward Classes Commission.

23.3. The Government will continue to work towards timely examination and disposal of pending claims of various communities seeking inclusion under backward class categories, while ensuring greater access to educational opportunities, welfare measures, skill development and socio-economic empowerment for backward and marginalised sections of society.

24. Inclusive Development of Hills, Plains and Special Communities

24.1. My Government will continue to be attentively committed to ensuring balanced, inclusive and region-specific development across all geographies and communities of Assam. Over the last few years, the Government has demonstrated an unwavering commitment towards inclusive and equitable development by undertaking focused interventions across hill areas, tribal belts, the Bodoland Territorial Region and minority-dominated areas. Through strengthened Autonomous Councils, special development programmes and targeted welfare initiatives, substantial progress has been achieved in improving infrastructure, expanding livelihood opportunities, enhancing educational access and ensuring more effective and responsive governance delivery in these historically underserved regions.

24.2. Hill Areas Development

Building upon recent progress, the next five years will focus on accelerated development of Karbi Anglong and Dima Hasao through stronger infrastructure, connectivity, healthcare, education and livelihood initiatives. Special emphasis will continue on preservation of indigenous faiths, languages, cultural traditions and community institutions while ensuring sustainable economic growth and improved quality of life.

24.3. Welfare of Bodoland Territorial Region

Implementation of the Bodo Accord, 2020 will continue in letter and spirit with enhanced focus on strengthening autonomy, governance infrastructure and socio-economic development in the Bodoland Territorial Region. Expansion of roads, bridges and administrative infrastructure, including operationalisation of the BTC Mini Secretariat at Udalguri, will further improve governance access, connectivity and regional prosperity.

24.4. Welfare of Tea Tribes and Adivasi Communities

The Government will continue to focus on socio-economic empowerment of Tea Tribes and Adivasi communities through focused interventions in education, skill development, healthcare, culture and livelihoods. Scholarships, community infrastructure, women-centric welfare initiatives and preservation of tea tribe cultural heritage will continue to receive special attention over the coming years.

24.5. Welfare of Scheduled Tribes in Plains Areas

Focused efforts will continue for welfare and empowerment of Scheduled Tribes in the plains through expansion of educational opportunities, livelihood generation, Forest Rights Act implementation and strengthening of Autonomous Councils and Development Councils. Greater emphasis will be laid on preserving tribal heritage, traditional knowledge systems and indigenous practices while ensuring inclusive and sustainable development.

24.6. Welfare and Development of Minority Communities

The Government remains equally committed to inclusive development of minority communities through transparent and technology-driven governance. Skill development, scholarships, livelihood support, protection of Waqf assets and improved pilgrim facilities will continue to be strengthened, with special focus on socio-economic upliftment of indigenous minority communities including Gorias, Morias, Deshis, Jolhas and Maimals across the State.

25. Modern Judiciary and Accessible Justice Delivery

25.1. My Government firmly believes that a strong and independent judiciary is the cornerstone of a vibrant democracy, and that timely and accessible justice is essential for good governance. Over the last few years, significant progress has been made in modernising judicial infrastructure and expanding technology-enabled justice delivery systems across Assam under the guidance of the Hon'ble Gauhati High Court. The Government has undertaken major initiatives to strengthen the justice delivery framework through the inauguration and rapid construction of court complexes and residential facilities in multiple districts. New District Judicial Court buildings, Sub-Divisional Judicial Magistrate Courts and residential quarters for judicial officers have been established across several locations, while sustained efforts towards the recruitment of judicial officers and supporting staff are further enhancing the efficiency, accessibility and overall capacity of the judicial system across the State.

25.2. Building upon this foundation, the next five years will focus on creation of a modern, citizen-centric and technology-driven judicial ecosystem. A first-of-its-kind Judicial Township at Rangmahal, North Guwahati, along with new court buildings,

residential complexes, vulnerable witness facilities, Legal Aid Centres and specialised courts including NDPS Courts, will significantly strengthen judicial infrastructure and improve access to justice across the State. The Integrated Judicial Court Complex at Rangmahal represents a decisive move to ensure that the Gauhati High Court is well-equipped to meet not only its present requirements but also the demands of the future.

25.3. My Government will also continue to expand e-Courts, virtual hearings, e-filing, online services and AI-enabled judicial systems to make justice delivery faster, transparent and more accessible. Initiatives such as live streaming of court proceedings, digital case tracking, AI-assisted translation of judgments into Assamese and integration of advanced digital platforms are expected to transform Assam into one of the leading States in technology-enabled judicial administration over the coming years.

26. *Information, Public Outreach and Media Welfare*

26.1. The Government is increasingly leveraging technology-driven communication systems to strengthen citizen outreach, awareness generation and public participation in governance. During 2025–26, pioneering digital outreach campaigns were launched in collaboration with major technology platforms to promote flagship Government schemes and improve citizen engagement.

26.2. Building upon this initiative, the next five years will focus on strengthening digital governance communication, policy outreach and citizen facilitation through advanced technology-enabled systems. Digital archives, online accreditation services, Advertisement Portals and AI-based communication systems will be introduced to enhance transparency, efficiency and real-time dissemination of public information.

26.3. My Government shall continue to prioritise the welfare and social security of journalists. Financial assistance under the Journalist Medical Welfare Scheme and pension support for senior journalists will continue to be strengthened in recognition of the important role played by the media in a democratic society.

27. *Right to Public Services and Digital Governance*

27.1. My Government remains focussed to leveraging emerging technologies to strengthen governance, improve citizen service delivery and promote digital inclusion. Over the last few years, major progress has been achieved in digital governance and public service delivery through technology-enabled platforms and citizen-centric reforms.

27.2. Building upon this foundation, the next five years will focus on transforming Sewa Setu into a next-generation AI-enabled citizen service platform and further strengthening the Right to Public Services framework to ensure transparent, timely and accountable delivery of Government services. AI-powered grievance redressal systems and advanced digital tools for Government officers will also be introduced through robust State Data Centre infrastructure.

27.3. Special emphasis will be laid on development of AI-assisted translation, speech technologies and handwritten script recognition for Assamese, Bodo, Bengali, Karbi and other indigenous languages. These initiatives will not only strengthen digital governance but also help preserve, promote and expand access to Assam's rich linguistic and cultural heritage.

28. *Mission Karmayogi and Next-Generation Governance Reforms*

28.1. My Government remains focussed on building a transparent, efficient, technology-driven and citizen-centric administrative system capable of meeting the aspirations of a rapidly transforming Assam. Over the last few years, the Government has undertaken wide-ranging reforms in pension administration, grievance redressal, digital governance and public service delivery with a strong emphasis on technology-driven and citizen-centric governance. The increasing integration of digital platforms, streamlined administrative processes and efficient service delivery mechanisms has significantly strengthened governance systems and improved accessibility, transparency and responsiveness across the State.

28.2. Initiatives such as the KRITAGYATA Portal, Jeevan Pramaan, online RTI systems and technology-enabled grievance monitoring platforms have substantially enhanced transparency, accountability and ease of access to public services for citizens. Driven by sustained digital governance reforms and greater adoption of

technology-enabled administrative systems, Assam has also emerged as one of the leading States in the country in the areas of grievance redressal and citizen-centric governance.

28.3. Building upon this strong foundation, the next phase of governance reforms will focus on creating a highly professional, future-ready and citizen-responsive administrative machinery aligned with the vision of Viksit Assam 2047 and Viksit Bharat 2047. Assam has emerged as one of the top performing States in implementation of Mission Karmayogi, with more than 5 lakh Government employees onboarded onto the iGOT platform and among the highest national rankings in active participation and course completion.

28.4. Over the last five years, more than 1.64 lakh Government jobs have already been provided, and nearly 2 lakh additional employees are expected to join Government service over the next five years. Through competency-based capacity building, digital learning systems, AI-enabled governance tools and continuous administrative reforms, the Government aims to build a modern, efficient and motivated workforce capable of delivering high-quality public services and driving Assam's long-term transformation.

29. Decentralised Governance and Citizen-Centric Administration

Hon'ble Members,

29.1. My Government remains committed to bringing administration closer to the people through decentralised, efficient and citizen-centric governance. During the previous tenure of Hon'ble Chief Minister Dr. Himanta Biswa Sarma, Assam undertook a first-of-its-kind administrative reform through creation and operationalisation of Co-Districts, significantly strengthening grassroots governance and improving public service delivery across the State.

29.2. Building upon this transformative initiative, the next five years will focus on further strengthening and expanding the Co-District administration framework across Assam, except in areas under the Sixth Schedule and Bodoland Territorial Region where separate constitutional and administrative arrangements exist. These institutions will be empowered with stronger infrastructure, manpower and digital governance

systems to ensure faster and more accessible delivery of Government services at the citizens' doorstep.

29.3. The Government envisages that strengthened Co-District administrations will enable district administrations to focus more effectively on macro-level planning, development and governance, while ensuring quicker resolution of local issues and improved citizen engagement at the field level. Initiatives such as Swagata Satirtha 2.0 have already demonstrated the Government's commitment towards responsive administration and employee welfare through technology-enabled governance reforms.

29.4. The Government will also continue to recognise excellence in public service through initiatives such as State Civilian Awards and Lok Sewa Puraskar. Simultaneously, greater support systems for patients and citizens travelling outside the State, including improved Assam Bhawan facilities, online booking systems and dedicated shuttle services, will further strengthen citizen welfare and public convenience.

Hon'ble Members,

Assam today stands at a defining moment in its history. The strong foundations laid over the last several years across infrastructure, economy, healthcare, education, technology, agriculture and governance have created a new confidence and new aspirations among the people of the State.

The next five years will be devoted towards transforming this momentum into lasting progress by ensuring inclusive growth, social harmony, environmental sustainability and opportunities for every section of society. From the hills to the plains, from Barak Valley to Bodoland, from our tea gardens to our urban centres, every region and every community shall remain an equal partner in Assam's journey of transformation.

Guided by the timeless ideals of Srimanta Sankardeva, whose message of harmony, compassion and collective welfare continues to inspire Assam's civilisational spirit, my Government shall continue to work with dedication and commitment for the welfare of all sections of society. As Srimanta Sankardeva envisioned — “সকলোৰে মংগল,

সকলোৰে উন্নতি” — welfare of all and progress of all shall remain the guiding principle of our governance.

আমি অসমীয়া নহওঁ দুখীয়া
কিহৰ দুখীয়া হ'ম?
সকলো আছিল, সকলো আছে,
নুবুজো নলওঁ গমা
শংকৰে দিলে বিশুদ্ধ ধৰম
লাচিত্তে বাহুত বল,
সতী জয়মতী সতীত্ব তেজেৰে
অসমী আই প্ৰবলা
বাজক দবা, বাজক শংখ
বাজক মৃদং খোল,
অসম আকৌ উন্নতি-পথত
জয় আই অসম বোলা

লক্ষ্মীনাথ বেজবৰুৱা

As Swami Vivekananda had said:

“Take up one idea. Make that one idea your life; dream of it, think of it, live on that idea.”

With this spirit, and with the collective strength of the people of Assam and this august House, we shall move forward with renewed resolve towards building a prosperous, peaceful, self-reliant and globally respected Assam in alignment with the vision of Viksit Bharat 2047.

“চৰৈবেতি চৰৈবেতি” — ever moving forward.

মোৰ দেশ, মোৰ অসম — উন্নতি, ঐক্য আৰু আত্মগৌৰৱৰ এক নতুন যাত্ৰাৰ দিশে আগবাঢ়ি যাব।

With these words, I conclude my address to this august House.

Jai Aai Axom

Jai Hind.